## jdconsultancy

Safe Camp & Emergency Shelter on the Nevada Cares Campus: Service Plan & Recommendations



#### background

Northern Nevada Continuum of Care has seen an **875% increase** in unsheltered homelessness since 2017.





- → Review of past efforts
- → May/September site visits
- → Policy & procedure development
- → Meetings with leadership, program managers, frontline staff
- Interviews with unsheltered
- → Three 4-hour training sessions

## key recommendations

## phased implementation of Cares Campus

#### PHASE I

Safe Environment

Housing Engagement

**Basic Needs** 

**Crisis Services** 

Diversion Services

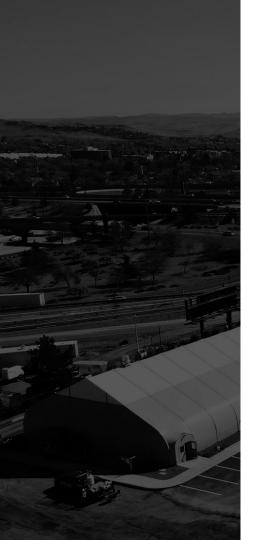
#### **PHASE II**

Additional Facilities Office/Meeting Space Laundry Facilities Kitchen/Dining Service Severe Weather Shelter

Additional Services Partner Agency Support, Day Use Area, Laundry, Meals

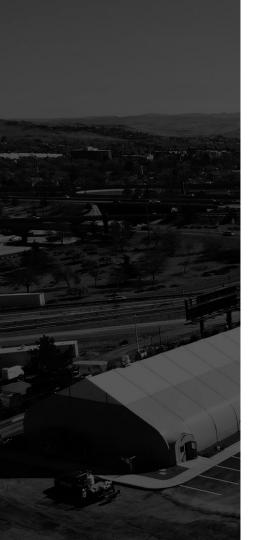
#### PHASE III

Development of on-site Permanent Supportive Housing



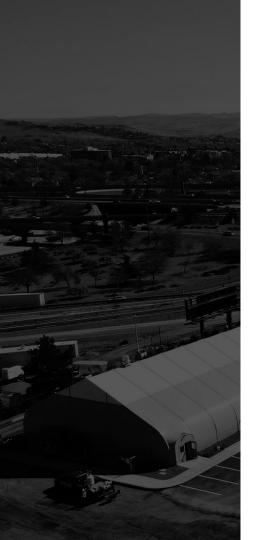
### Phase I: Core Components

- → Maintain a safe environment
- → Eliminate barriers to shelter
- → Focus on housing
- → Implement diversion services



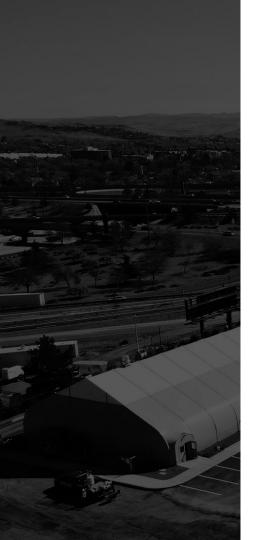
#### Phase II: Develop campus amenities

- → Enhance safety and security
- → Meet basic needs (meals, laundry)
- → Create day use area
- → Meeting spaces
- → Severe weather shelter



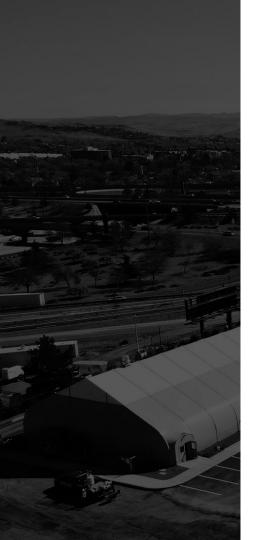
#### Phase III: Incorporate housing options

- → Permanent supportive housing
- → Bridge housing



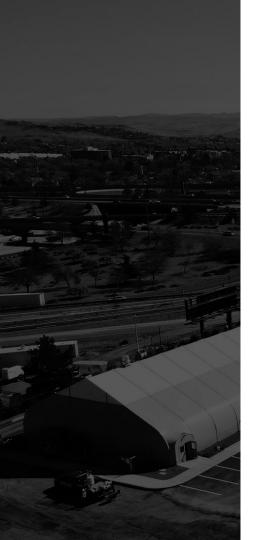
### Focus: Staffing, safety, security

- → Immediate need: More staffing
- → Goal: 4 staff/shift for every 100 beds
- → Implement easy-to-follow expectations
- → Controlled entry/exit
- → Ongoing training in conflict resolution, trauma-informed care, deescalation



#### **Focus: Housing engagement and placement**

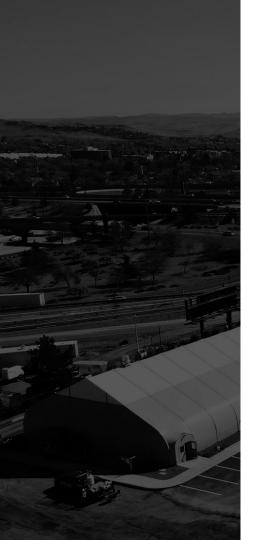
- → Implement a length-of-stay policy
- → Align shelter/safe camp policies
- → Coordinate case management activities
- → Leverage coordinated entry and other resources



#### Implement project performance measures

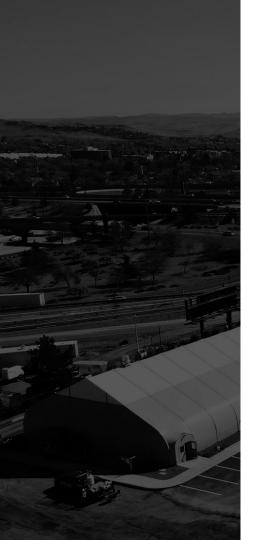
- → Housing placements
- → Diversion rate
- → Housing retention rate
- → Reduce length of stay in shelter

# decision points



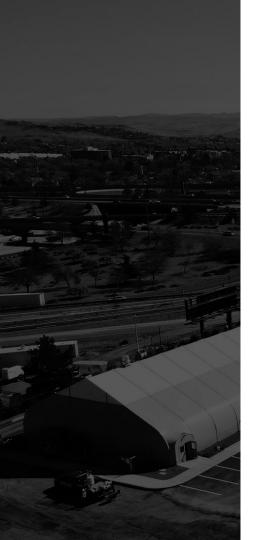
## **Shelter capacity**

- → Current environment is unsafe
- → Goal: Four staff per 100 beds (each shift)
- → Goal: Case management caseload 1:35
- → Goal: Establish smaller zones



## Use of additional funds

- → Hire and retain quality staff
- → Develop permanent supportive housing
- → Flexible funds for diversion
- → Support/subsidize



#### **Next steps**

- → Overhaul case management process
- → Implement diversion at every entry
- → Establish baseline trainings
- → Clarify employee expectations
- → Implement a strong housing focus

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